

Advancing the future of flight for the good of people and the planet



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This Presentation contains financial forecasts for Surf Air Mobility with respect to certain financial results for Surf Air Mobility's fiscal year 2022. The Company's independent auditors have not audited, studied, reviewed, compiled or performed any procedures with respect to the projections for the purpose of their inclusion in this Presentation, and accordingly, they did not express an opinion or provide any other form of assurance with respect thereto for the purpose of this Presentation. These projections are forward-looking statements and should not be relied upon as being necessarily indicative of future results. In

this Presentation, certain of the above-mentioned projected information has been provided for purposes of providing comparisons with historical data. The assumptions and estimates underlying the prospective financial information are inherently uncertain and are subject to a wide variety of significant business, economic and competitive risks and uncertainties that could cause actual results to differ materially from those contained in the prospective financial information. Accordingly, there can be no assurance that the prospective results are indicative of the future performance of Surf Air Mobility or that actual results will not differ materially from those presented in the prospective financial information. Inclusion of the prospective financial information in this Presentation should not be regarded as a representation by any person that the results contained in the prospective financial information will be achieved.

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Industry and Market Data

Unless otherwise indicated, information contained in this presentation concerning the Company's industry, competitive position and the markets in which it operates is based on information from independent industry and research organizations, other third-party sources and management estimates. Management estimates are derived from publicly-available information released by independent industry analysts and other third-party sources, as well as data from the Company's internal research, and are based on assumptions made by the Company upon reviewing such data, and the Company's experience in, and knowledge of, such industry and markets, which the Company believes to be reasonable. While the Company believes that such third-party information is reliable, the Company has not independently verified, and makes no representation as to the accuracy or completeness of, such third-party information. In addition, projections, assumptions and estimates of the future performance of the industry in which the Company operates and the Company's or the combined entity's future performance are necessarily subject to uncertainty and risk due to a variety of factors, including those described above. These and other factors could cause results to differ materially from those expressed in the estimates made by independent parties and by the Company.

Additional information about the Business Combination and where to find it.

The Business Combination will be submitted to stockholders of the SPAC for their consideration. Surf Air Mobility and the SPAC intend to file a Registration Statement on Form S-4 with the SEC, which will include preliminary proxy statement and a definitive proxy statement, to be distributed to the SPAC's stockholders in connection with the SPAC's solicitation for proxies for the vote by the SPAC's shareholders in connection with the Business Combination and other matters as described in the definitive proxy statement. After the Registration

Statement on Form S-4 has been filed and declared effective, the SPAC will mail a definitive proxy statement and other relevant documents to its stockholders as of the record date established for voting on the Business Combination. The SPAC's stockholders and other interested persons are advised to read, once available, the preliminary proxy statement and any amendments thereto and, once available, the definitive proxy statement, in connection with the SPAC's solicitation of proxies for its special meeting of stockholders to be held to approve, among other things, the Business Combination, because these documents will contain important information about Surf Air Mobility, the SPAC and the Business Combination. Stockholders may also obtain a copy of the preliminary or definitive proxy statement, once available, as well as other documents filed with the SEC regarding the Business Combination and other documents filed with the SEC by the SPAC or Surf Air Mobility, without charge, at the SEC's website located at www.sec.gov or by directing a request to investors@surfair.com.

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Participants in the solicitation

Surf Air Mobility, the SPAC and certain of their respective directors, executive officers and other members of management and employees may, under SEC rules, be deemed to be participants in the solicitations of proxies from the SPAC's stockholders in connection with the Business Combination. Information regarding the persons who may, under SEC rules, be deemed participants in the solicitation of the SPAC's stockholders in connection with the Business Combination will be set forth in the SPAC's proxy statement when it is filed with the SEC. You can find more information about the SPAC's directors and executive officers in the SPAC's final prospectus filed with the SEC on July 11, 2019. Additional information regarding the participants in the proxy solicitation and a description of their direct and indirect interests will be included in the SPAC's proxy statement when it becomes available. Stockholders, potential investors and other interested persors should read the proxy statement carefully when it becomes available before making any voting or investment decisions. You may obtain free copies of these documents from the sources indicated above.



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There's a ~915,000,000+ metric ton carbon problem waiting to be solved

And global aviation emissions are predicted to increase ~6% every year Electrifying smaller existing 15,000+ ~15% aircraft on 50 to 500 mile flights is existing 9-19 seat turboprop aviation emissions from a significant first step toward aircraft able to be electrified flights 50-500 miles decarbonizing air travel Source: Proprietary study conducted by top-tier consultancy for SAM management; 'Clean Skies For Tomorrow' © 2022 SURF AIR MOBILITY 2019, 'Reducing aviation emissions over the long and short haul' McKinsey 2021



We know small planes

We have been pioneering a new category of travel since 2013, our turboprop aircraft make it possible to connect regional airports on the Surf Air aviation platform, creating a new type of travel that people love and rely on today.

2021¹

330,000+

43
Airports²

64,000+

39 Turboprop aircraft fleet² "It makes it a much more pleasant, connected experience... It's easier, smoother, more humane, and it's more efficient."

Mitchell K

Customer since 2014

"Surf Air makes my business travel so much simpler and enjoyable."

Dan O

Customer since 2020



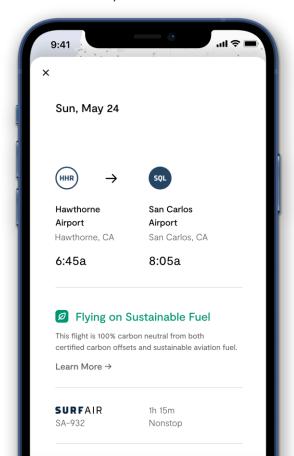
SURF

2021 combined operating results Surf Air and Southern; a cquisition of Southern is expected to close concurrently with the deSPAC transaction.
2. 2022 combined Surf Air and Southern aircraft fleet stands at 55 operating into 48 airports

We've created a delightful flying experience solving the greatest pain points of commercial flying

SEAMLESS BOOKING

Saving time starts the moment you reserve your seat in seconds





ARRIVE 15-MINUTES BEFORE TAKE OFF

From an airport closer to your home, you'll fly direct between local airports closer to your destination.

Appillustration of future release once sustainable a viation fuel is available on flight network



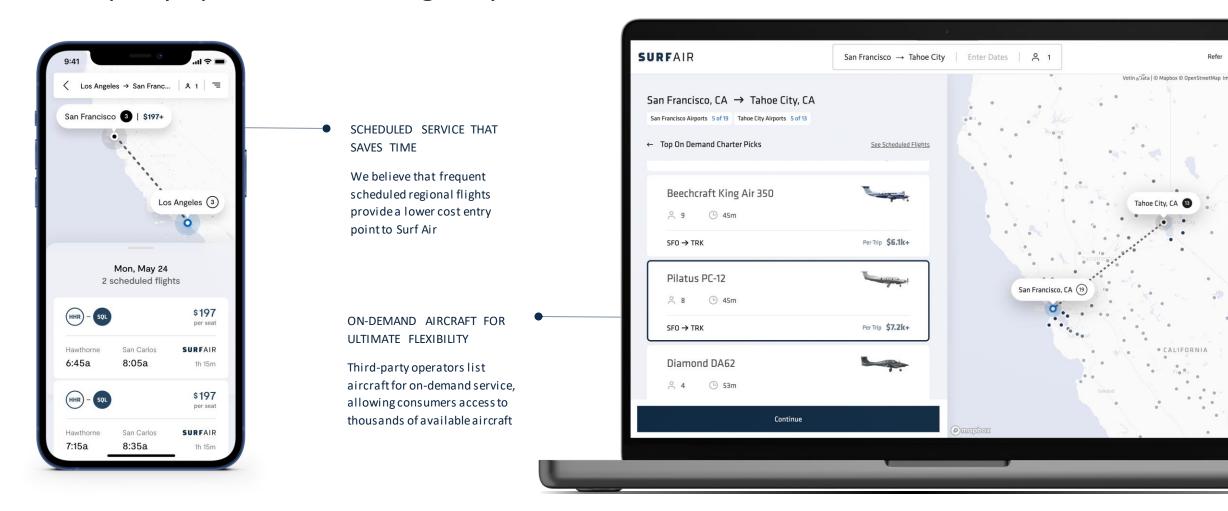
SKIP THE CROWDS IN A PRIVATE LOUNGE

With no hassles in sight, it's immediately obvious this isn't the typical airport experience





We've built a consumer platform to aggregate third-party operators and delight flyers



Electrification is expected to catalyze the 50 to 500 mile regional mobility market, turning it into a potential \$200B global opportunity by 2030

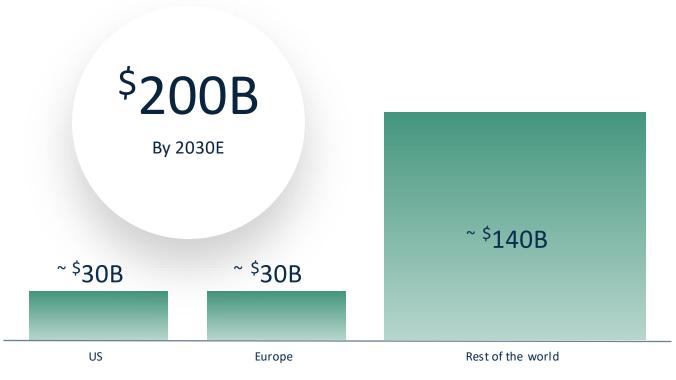


Small electrified aircraft can enable a new form of regional mobility:

An air mobility network connecting the thousands of regional airports the commercial aviation industry cannot serve

At a price point the consumer expects of commercial aviation

The level of technology to electrify these aircraft exists today but needs to be certified in order to become a product



Sources: proprietary study conducted by top-3 strategy consultancy and Surf Air Mobility management analysis; As sumes a 3.5% switch rate across all modes of existing demand for 50-500 mile mobility (car, train, air, sea, etc.) to the use of a high-frequency, electrified regional air service flying out of small, conveniently located airports with a \$125-300 price point per seat. U.S. and Europe market size based on SAM management estimates based on the proprietary study



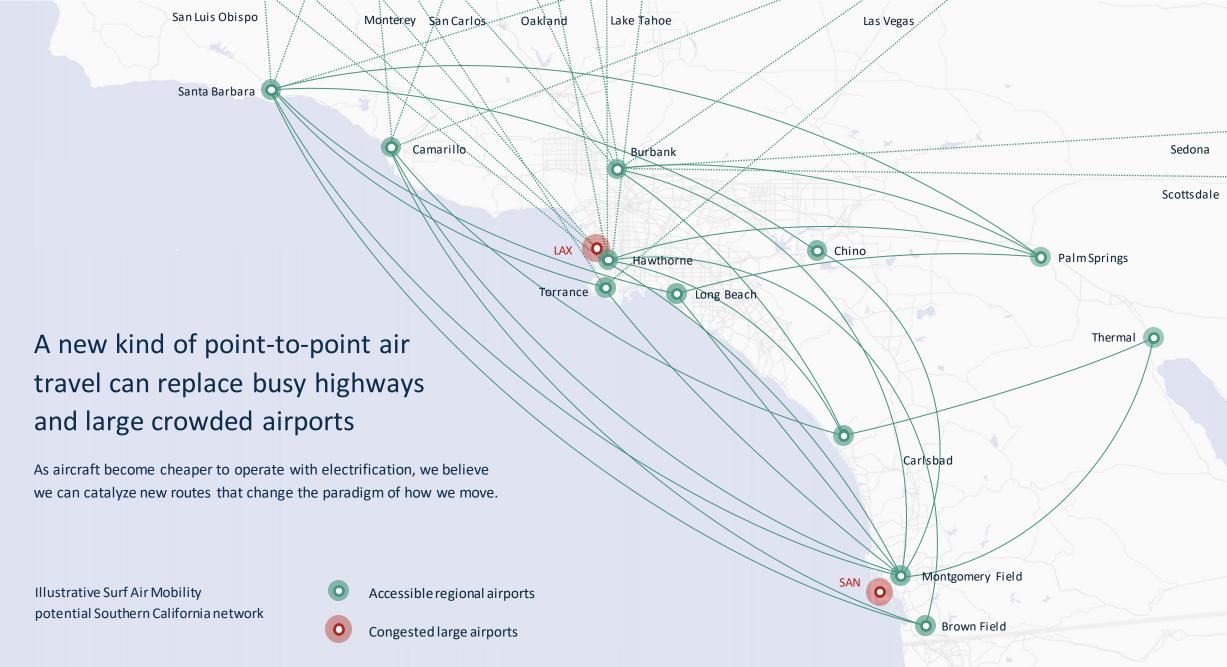
Green flying redefines our radius of local possibility

Green Flying noun

A new era of air travel expansion made possible with new technologies that reduce emissions and cost¹





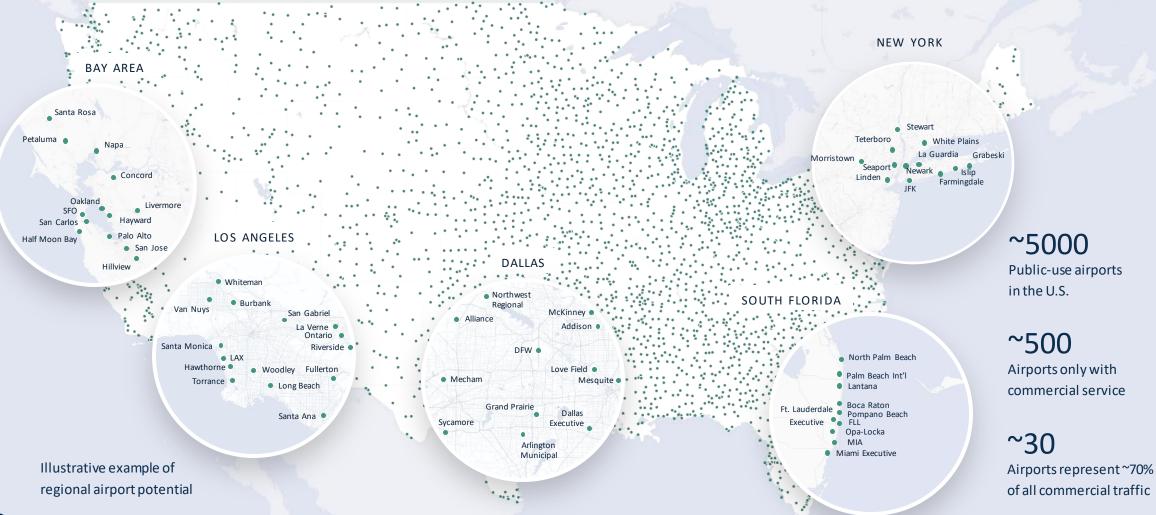




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90% of the U.S. population lives less than 30 minutes from an underutilized regional airport

Setting the foundation for a new type of mobility that traditional commercial aviation is unable to accommodate.





A leadership team with deep industry experience creating a market-responsive, environmentally-conscious, and cost-efficient short-haul mobility ecosystem



STEPHEN VOGEL Chairman & CEO Tuscan **Holdings**



CARL ALBERT Chairman





SUDHIN SHAHANI Co-founder & CEO





LIAM FAYED Co-founder & Chief Brand Officer

SURFAIR **BESP®KEN**



STAN LITTLE CEO Southern Airways





DEANNA WHITE Chief Financial Officer





IDO GRUBERGER Chief Strategy Officer

BCG



FRED REID Head of Commercialization & Electrification

airbnb wisk/



WAYNE RANCOURT Capital Markets







CARY BERGER General Counsel

SULLIVAN & TRIGGS, LLP BROADCOM



JORI JOHNS VP of Customer Experience

apollojets



HUDSON ANDREWS VP of Marketing

THRIVE - MARKET-



JOSH LOWTON VP of Sales

onefinestay TUIGROUP



JAMIE STRECKER Head of Business Development





KEN BIELER **VP of Technical Operations**





ADAM GREEN VP of Network Planning









World class team of advisors with expertise in brand building, customer service, aviation and industrials



DR. DAVID AGUS Founding Director & CEO Ellison Institute / Co-founder Sensei



SENSEI



MATTHEW ANDERSON Former ROKU CMO

Roku



ARIANNA HUFFINGTON Founder & CEO Thrive Global / Founder **Huffington Post**

THRIVE @ GLOBAL

HUFFPOST



EDWARD MADY Former Area GM Dorchester Collection / Ritz-Carlton

) Dorchester Collection





JONATHAN MILDENHALL Founder CEO 21st Century Brand, Former CMO Airbnb







DR. KARL-THOMAS NEUMANN Former CEO Continental / VW China / GM Europe









ALEXANDER SCHLAUBITZ Former CEO DDB Germany/ VP Marketing Lufthansa







SIMON TALLING-SMITH Former CCO of Qatar Airlines / EVP Americas British Airways / President TravelZoo









Robust and diverse revenue base

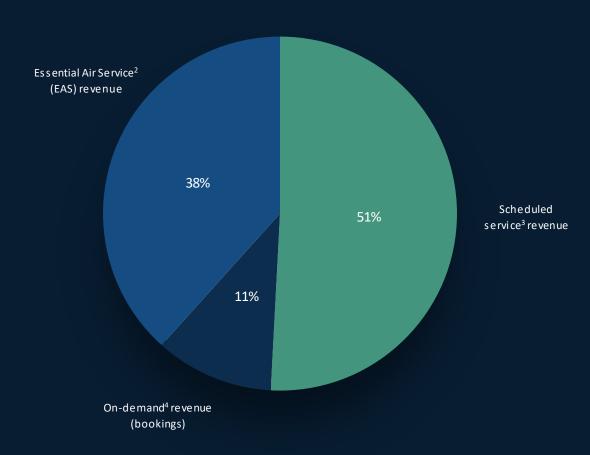
Scheduled service with ~180 daily departures across multiple markets

Growing softwareenabled on-demand airmobility service Long term¹ government EAS² contracts provide a recurring, stable source of revenue and cash flow



2021 Revenue Mix

Revenue %

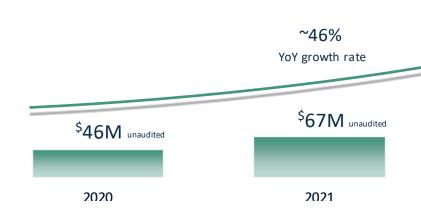


- 1. Essential Air Service (EAS) contracts terms range from 2 to 4 years
- $2. \ Essential \ Air Service is a \ U.S. \ government \ program \ which subsidizes \ commercial \ air \ service \ to \ remote \ communities$
- 3. Scheduled service includes ticket revenue, baggage fees and other ancillaries
- $4.\ Private\ air\ service\ for\ hire\ provided\ by\ Surf\ Air\ and\ others$

2021 revenue mix shown is pro-forma Surf Air and Southern Airways

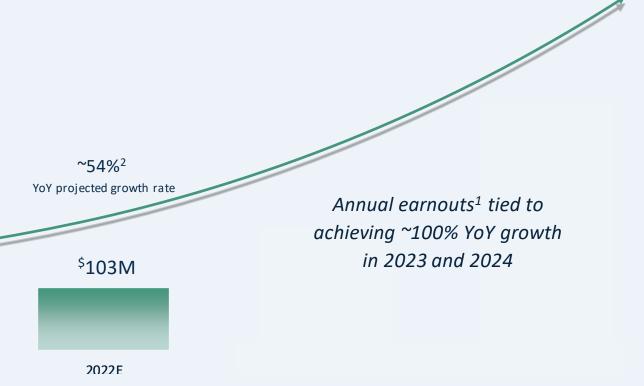
The Company's 2021 financials are unaudited and not prepared in accordance with PCAOB audit standards.

A demonstrated track record of revenue growth with earnouts in place to incentivize future growth



Future Performance

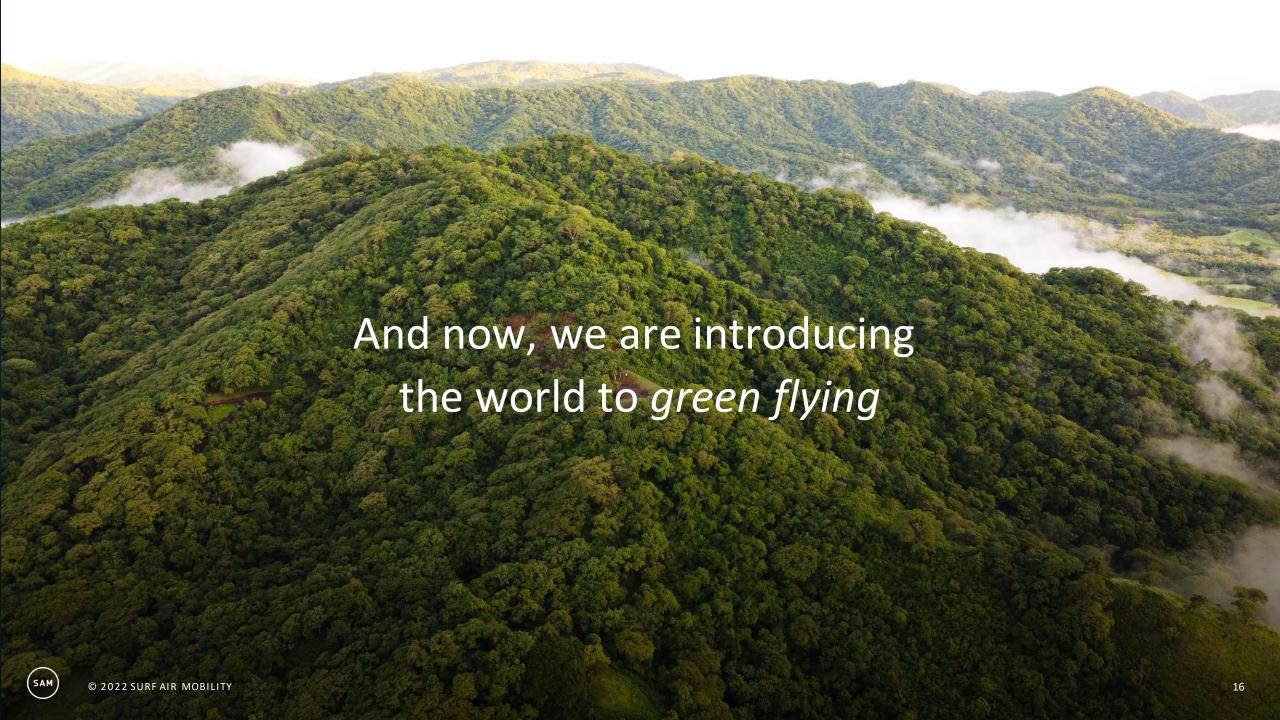
Projected growth rate expected to be driven by investments in network expansion, growth marketing and enabling technology



Certain information on this slide is based on management projections as of the date of this presentation. Management projections reflect significant assumptions and judgments of the management of Surf Air Mobility concerning anticipated results. Please see "Forward-Looking Statements" on slide 2 of this presentation. Chart represents combined results and projections from Surf Air and Southern Airways. Revenue shown is pro-forma Surf Air and Southern Airways for 2020, 2021 and 2022

The Company's 2020 and 2021 financials are unaudited and not prepared in accordance with PCAOB audit standards.

- 1. Earnouts apply to SAM management, existing Surf Air and Southern Airways shareholders and SPAC promoter
- 2. Management estimate taking into account Surf Air and Southern YTD 2022 revenue



We are developing electrified powertrains to decarbonize the turboprop category

Creating hybrid electric propulsion for certified airframes provides us the fastest path to enable mass adoption. There are over 15,000 existing turboprop aircraft worldwide today with the potential to upgrade to our proprietary technology.

Our hybrid electric powertrains will:

not sacrifice aircraft performance

will be priced approximately the same as current engine overhauls occurring normally every ~3 years

not require charging stations enabling hybrid aircraft to fly into any airport



The Electrified Cessna Grand Caravan

Our electrified powertrains will be first integrated on one of the world's most popular turboprop aircraft

Introducing

EP1 Cessna Grand Caravan

Substantially reducing the cost of operation of the Cessna Grand Caravan can turn this vehicle into a mass transportation platform.

With over 20M flight hours logged and over 2,800 aircraft delivered, the Caravan is used across passenger, cargo, and military applications, making it one of the most prolific turboprop aircraft.

Powertrains in development

EP1 Hybrid

emissions / fuel

reduction1

reduction

operating cost²

EP1 Electric

emissions / fuel

operating cost² reduction

reduction¹



SAM's approach to electrification

Certifying¹ our electrified powertrains to replace combustion motors in established, popular aircraft, through Supplemental Type Certification (STC²)

The STC process provides the quickest path to electrification by removing the complexity of certifying a new airframe

Our STCs are based on proprietary application of state-of-the-art technology and provide a deep moat, governed by the FAA

Software based integration in our electrified powertrains creates a closed ecosystem with SaaS-like recurring revenue streams





^{2.} Supplemental Type Certificate: a national aviation authority approved major modification to an existing type -certified aircraft

Image presents an illustrative configuration of the EP1 aircraft



Premier aircraft certification and engineering team

Key component supplier of electric aviation motors

Longstanding and successful relationship with the FAA

Flew the first experimental fully electric Caravan

Green flying: multi-phased approach

Maximum impact at every step of aviation's energy transition



Combustion + Sustainable Aviation Fuel

Set the foundation of the green flying ecosystem

- Expand US network footprint
- Onboard operators and fleets to platform
- Certify hybrid electric Caravan



Hybrid + SAF

Fully electric

Deploy proprietary green propulsion technology

- Build global connected aircraft support infrastructure
- Begin international footprint expansion
- Certify fully electric Caravan

Phase 3



Enable electrification at scale

- All scheduled flights on electrified aircraft
- Partner with other OEMs to deploy clean sheet design electrified aircraft
- Potential category leader of electrified aviation

Near-term

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Medium-term

Long-term



We are joining forces with the world's largest private aviation terminal operator to rapidly expand the footprint of our green flying solutions





The world's largest private aviation terminal operator

22







Replicate the Surf Air flying experience at mass scale

Increase access to sustainable aviation fuel by bringing it to new airports

Create the technology for the eventual rollout of electrified aircraft charging stations



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Diversified current and future revenue streams



Scheduled Flights

Flights operated by SAM and partners

On-Demand Flights

Digital marketplace driven on-demand charter



Gov't & Corporate¹ Contracts

Scheduled air-service contracts

Electrified Aircraft Leasing²

Aircraft-as-a-Service, new and used green aircraft

Electrified Powertrain Sales²

Powertrain-as-a-Service, for new aircraft and upgrades of existing



We are building the software and hardware that is expected to power green flying

Connected aircraft

Green aircraft with predictive

Software-as-a-Service

Software for distribution and operation of green flights



Powertrain-as-a-Service

Electrified, connected aircraft and powertrains



SURFAIR MOBILITY



SAM's electrified powertrains will create long-term recurring revenue streams

SAM's powertrains are being designed to be installed into newly built aircraft and used to upgrade existing ones We are designing our system to be cost comparable to a regulator mandated aircraft engine overhaul, making the economic decision an easy one Each powertrain is expected to create onetime revenue at sale and recurring revenue streams as it is being used by the operator



One-time revenue at sale

Expected recurring revenue over 18+ year product lifetime

SAM

Surf Air Mobility is uniquely positioned to deliver long term value leveraging existing infrastructure and technology MOBILITY Legacy airlines Clean-sheet all electric / eVTOL Targets hybrids in Regulatory barriers, community Relevant technology marketplace 2025E acceptance, and scaling of production maturing next decade Speed to electric HIGH commercial viability Infrastructure-independent Fully Electric Hydrogen hybrid 1st generation Large investment required in H2 infra. Investment in charging infra. **Energy infrastructure** HIGH readiness ~5,000 US airports & eVTOI ~15,000 eligible aircraft No dedicated infrastructure today Airport availability ·**⋖** HIGH $I \cap W$ Mass market: Private Aviation eVTOL B2C and B2B Premium, affluent market Focus on Shorter haul Urban Air Mobility Size of market LARGE (2030E)



Win-win proposition across the value chain

AIRPORTS & INFRASTRUCTURE

Higher utilization and passenger numbers leading to increased regional economic activity



More destinations, lower prices, better travel experience



OPERATORS

Platform providing consumer demand aggregation and operational tools, electric aircraft, financing for scale

OEMS

Electrified powertrains for existing and future products, and commercialization platform for green aircraft

